



Canadian Association of Chiefs of Police
Association canadienne des chefs de police

June 30, 2017

Mr. Peter Cuthbert
President
Board of Directors
Canadian Association of Chiefs of Police

Dear Mr. Cuthbert,

As the Co-Chair members of the Organized Crime Committee (OCC), we are pleased to present the Committee's 2016-2017 Annual Report.

This report provides a synopsis of the work conducted by the committee over the course of the past year. This work sets the stage for the strategic direction of the OCC in order to respond to the needs of the law enforcement community.

We look forward to future opportunities to meet with the CACP Board of Directors to further discuss the strategic direction of the OCC.

Sincerely,

Jim Gresham
Assistant Commissioner
Criminal Operations Officer
Royal Canadian Mounted Police
Co-Chair

Thomas Carrique
Deputy Chief of Police
York Regional Police
Co-Chair

300 Terry Fox Drive, Suite 100/ 300, promenade Terry Fox, suite 100, Ottawa, Ontario K2K 0E3
Tel: (613) 595-1101 • Fax/Télécopieur: (613) 383-0372 • E-mail/Courriel: cacp@cacp.ca

David H. Hill, C.M./Q.C., Lynda A. Bordeleau General Counsel/Conseillers juridiques
Perley-Robertson, Hill and McDougall LLP Barristers & Solicitors/Avocats et Procureurs

Caring • Courage • Equity • Integrity • Openness • Respect • Transparency • Trustworthiness
Compassion • Courage • Équité • Intégrité • Ouverture • Respect • Transparence • Fiabilité



ORGANIZED CRIME COMMITTEE

ANNUAL REPORT 2016-2017

About the Committee

MANDATE

The CACP Organized Crime Committee (OCC) is focused on addressing the needs of the Canadian law enforcement community in combating organized crime. Governed by the imperative of public safety, security and quality of life impacting all citizens of Canada and their communities, the OCC promotes innovative law enforcement strategies and contributes to public policy and legislative change as a meaningful partner to the safety and security of Canadians and international partners.

STRATEGIC PRIORITIES/OBJECTIVES

1. To explore, evaluate and promote innovative law enforcement initiatives against organized crime through leadership at both national and international levels, through:
 - o Research;
 - o Best Practice/Training;
 - o Legislative/Police reform;
 - o International partnerships/trends;
 - o Ensuring public awareness; and,
 - o Addressing gaps and barriers.
2. Public communications, awareness and education.
3. To promote policy development and legislative reform to combat organized crime.
4. To forge partnerships and model action plans to guide a unified law enforcement response to reduce the threat and impact of organized crime in Canada.

COMMITTEE MEMBERSHIP

The Committee consists of nation-wide representation by police services at all levels and Public Safety Agencies with operational mandates that include response to organized crime.

The Committee will consist of not fewer than 12 and not more than 30 voting members. Private industry may attend as observers or on an advisory basis when invited and approved by the Co-Chairs.

Significant Accomplishments 2016-2017

Over the past year, the Committee continued to strengthen communication, cooperation and coordination among the law enforcement community and key partners.

1. National Undercover Working Group

The National Undercover Operations Working Group (which was formed under the umbrella of the OCC) continues to develop and share best practices within the Canadian law enforcement community, as well as identify and remedy gaps within the national undercover program as a whole.

With the collective input from subject matter experts, and feedback from the table top exercise held in November 2016, the working group has finalized a best practices template for the major crime technique. This allows for the tracking of major crime investigations and the files that are using undercover operators.

The working group has also created a check list that will soon be disseminated to the various police services. The check list aims to increase successful outcomes by ensuring that front-end investigators are prepared for court.

A sub-group to the National Undercover Operations Working Group, the National Covert Online Investigations Working Group has begun having bi-monthly teleconferences. One area of focus for this group is the deconfliction of online undercover/covert operations.

2. Human Trafficking Intelligence Awareness

Since 2016, Criminal Intelligence Service Canada (CISC), with the support of the CACP OCC, has created a Central repository in ACIIS to enhance the sharing of Intelligence on Human Trafficking in order to reduce a perceived intelligence sharing gap. Representatives of every province have since uploaded information into that repository. , Based on this information, the Intelligence picture in 2017 has not significantly changed. Criminal entrepreneurs, more than organized crime, control this criminal market with a predominant nexus to Quebec and Ontario. The number of organized crime groups actually involved in this market has declined since 2015. CISC and the provincial bureaus continue to collate information on this important issue and share their findings with their partners; for example, CISC by way of its National Criminal Intelligence Estimate.

3. Fentanyl Awareness

The CACP OCC continues to promote awareness on Fentanyl and provide members with relevant information. A national Fentanyl strategy, led by the RCMP, has been initiated and OCC members have been asked to send

information on fentanyl investigations to a central intake mailbox. An online course entitled “Drug Identification” has been launched on the Canadian Police Knowledge Network (CPKN) to train front-line officers on identifying street drugs, including Fentanyl. The OCC will continue to maintain contact with the CACP Drug Abuse Committee to receive updates related to Fentanyl and will share that information with OCC members.

4. Work with CACP Police Information and Statistics (POLIS) Committee

The CACP OCC provided support and endorsement for the work being done by the CACP POLIS Committee to improve the quality of the Organized Crime flag reported through the Uniform Crime Reporting (UCR) survey. The POLIS Committee developed recommendations and best practices for the UCR organized crime flag which OCC members actively contributed to and supported. The OCC co-presented with POLIS to the CACP Board of Directors at the 2016 Annual General Meeting to seek endorsement.

5. Compiled Information on how Legalizing Marijuana would Impact Organized Crime

Compiled information and provided feedback to CACP on how the new *Cannabis Act* would impact organized crime.

6. Prepared a Proposed CACP Organized Crime Enforcement Award

The OCC has prepared a proposed Organized Crime Enforcement Award for the consideration of the CACP Board of Directors (attached Appendix “A”). The strategic objectives of the proposed Award are to:

- Encourage Canadian law enforcement to focus its intelligence and enforcement efforts on the priorities set by the Canadian Integrated Response to Organized Crime Committee (CIROC);
- Nationally increase risk awareness regarding organized crime by identifying and profiling our successes increasing awareness regarding organized crime and sharing of best practices within the Canadian law enforcement community through the Award’s selection and presentation process.

Initiatives Planned 2017-2018

Building on the work done over the past year, the Committee will pursue several initiatives in support of the Canadian Law Enforcement Community.

1. Training on Outlaw Motorcycle Gangs

Following a meeting of the CIROC committee in November 2016, the OCC was tasked with developing a training and awareness strategy for front-line officers. The RCMP, OPP, SQ, ALERT and BC representatives will work together to

develop a training plan. This will initiative will continue into 2017-2018.

2. Communication on Organized Crime

Following a meeting of the CIROC committee in February 2017, the OCC was tasked with developing a communications piece related to organized crime in general. This will initiative will continue into 2017-2018.

3. Continue to work closely with CIROC

The CACP OCC will continue to work closely with the Canadian Integrated Response to Organized Crime committee to address issues of strategic importance.

4. CACP Organized Crime Award

Subject to the approval of the CACP Board of Directors, the OCC hopes to implement the proposed Organized Crime Award process in 2018.